Dear Shareholders,

# Hakuto Co., Ltd.

1-13, Shinjuku 1-chome, Shinjuku-ku, Tokyo

# Notice of the 69th Annual General Meeting of Shareholders

We are pleased to announce the 69th Annual General Meeting of Shareholders of Hakuto Co., Ltd. (the "Company"), which will be held as per the schedule below. If you will not be attending the Meeting in person, please first review on pages 3 to 14 of the Reference Materials for the General Meeting of Shareholders presented hereinafter, and exercise your voting rights no later than 5:30 p.m. on Wednesday, June 23, 2021, using one of the methods outlined on page 15.

Sincerely,

Ryoji Abe President & Chief Executive Officer

# Details

1. Date & Time:	Thursday, June 24, 2021 at 10:00 a.m.
	(Reception commences at 9:00 a.m.)

2. Venue: Conference Room, 8th Floor, Head Office Building, 1-13, Shinjuku 1-chome, Shinjuku-ku, Tokyo

# 3. Meeting Agenda

# (1) Items to be reported:

- 1. Business Report and Consolidated Financial Statements of the Company's 69th fiscal year (from April 1, 2020 to March 31, 2021), and the audit reports on Consolidated Financial Statements by the Accounting Auditors (CPAs) and the Company's Audit and Supervisory Committee
- 2. Non-Consolidated Financial Statements of the Company's 69th fiscal year (from April 1, 2020 to March 31, 2021)

# (2) Items to be resolved:

Item: Appointment of Ten (10) Directors (excluding Directors Serving on the Audit and Supervisory Committee)

#### 4. Information on Exercise the Voting Rights

Please refer to "Information on Exercise the Voting Rights" on page 15.

## 5. Matters Concerning Internet Disclosure Information

The "Basic Policy on Control of the Company, Etc." in the Business Report, the "Consolidated Statement of Changes in Net Assets," the "Notes to the Consolidated Financial Statements," the "Non-Consolidated Statement of Changes in Net Assets"

and the "Notes to the Non-Consolidated Financial Statements" have been posted on the Company's website in accordance with the relevant laws and regulations and Article 15 of the Articles of Incorporation of the Company. Hence, they are not included in the attached documents to the Notice of the 69th Annual General Meeting of Shareholders as part of the set of documents to be provided. For this reason, the Business Report, Consolidated Financial Statements and Non-Consolidated Financial Statements indicated in the attached documents to this Notice are part of the documents that were audited by Audit and Supervisory Committee for preparing the audit report and the Accounting Auditors (CPAs) for preparing the independent auditor's report respectively.

The Company's website: (https://www.hakuto.co.jp)

If you are attending the Meeting in person, please bring the enclosed Form for Exercising Voting Rights and present it at the reception desk.

Revisions to the Reference Materials for the General Meeting of Shareholders, Business Report, Consolidated Financial Statements, and Non-Consolidated Financial Statements shall be posted on the Company's website.

If you make a diverse exercise of your voting rights, please notify the Company in writing of your intention and the reasons thereof not later than three days prior to the General Meeting of Shareholders.

# **Reference Materials for the General Meeting of Shareholders**

# Agenda items and reference materials

# Item: Appointment of Ten (10) Directors (excluding Directors Serving on the Audit and Supervisory Committee)

The term of office of all nine (9) Directors will expire at the conclusion of this General Meeting of Shareholders.

Therefore, we request the approval of the appointment of ten (10) Directors to further improve the governance structure by increasing the number of External Directors by one (1). This proposal was reviewed by the Audit and Supervisory Committee, and the committee expressed the opinion that all of the candidates are qualified to be a Director of the Company.

Career histories of the candidates for Directors are as follows:

Candidate Number	Name (Date of Birth), Term of Office	Brief History,	Position, Responsibility, and Status of Material Holding of Concurrent Positions	Number of Shares of the Company Owned by the Candidate
		Mar. 1983	Joined the Company	
		Jun. 2008	Director & Vice President, Division Manager of Semiconductor Devices 2nd Div. and Electronic Components Div.	
	Ryoji Abe	Jun. 2015	Director & Executive Managing Officer, Division Manager of Semiconductor Devices 2nd Div. and Electronic Components Div. and in charge of Overseas Business Operation Div.	
1	(Nov. 9, 1957) [Reelection] Term of office: 13 years	Jan. 2020	Director, V.P. & Executive Managing Officer, in charge of Semiconductor Devices and Electronic Components Business and Division Manager of Semiconductor Devices Technology & Operation Center, President of Electronic Components Company, and Division Manager of Overseas Business Operation Div. and Branch Manager of South Korea Branch	22,600
		Apr. 2020	President (Representative Director)	
		Apr. 2021	President & Chief Executive Officer (Representative Director) (present)	

Candidate Number	Name (Date of Birth), Term of Office	Brief History,	Position, Responsibility, and Status of Material Holding of Concurrent Positions	Number of Shares of the Company Owned by the Candidate
Yoshina Takada (May 27 1957) 2 [Reelectio Term of off	Yoshinae Takada (May 27,	Apr. 1983 Jun. 2004 Apr. 2008 Jun. 2008 Jun. 2011 Jun. 2015	Joined the Company Director & Vice President, Manager of Corporate Planning Dept. and Financial & Accounting Dept., and in charge of E.D.P. Dept. Director & Vice President, Division Manager of Corporate Management Div. Director & Senior Vice President, Division Manager of Corporate Management Div. Director & Executive Vice President, Supervisor over Corporate Administration Div. and Corporate Management Div., and in charge of Risk Management and Corporate Compliance Director & Senior Executive Managing Officer, Supervisor over Corporate Administration Div. and Corporate Management Div., Division Manager of Corporate Management Div., and in charge	
	Term of office: 17 years Ap	Apr. 2019 Apr. 2021	of Risk Management and Corporate Compliance Director, V.P. & Senior Executive Managing Officer, Supervisor over Corporate Administration Div. and Corporate Management Div., and in charge of Risk Management and Corporate Compliance Director & Chief Operating Officer, Supervisor over Corporate Administration Div. and Corporate Management Div., and in charge of Risk Management and Corporate Compliance (present)	

Candidate Number	Name (Date of Birth), Term of Office	Brief History,	Position, Responsibility, and Status of Material Holding of Concurrent Positions	Number of Shares of the Company Owned by the Candidate
		Oct. 1982	Joined the Company	
		Jun. 2015	Managing Officer, Division Manager of Chemical Business Div.	
	Akira Togo (Apr. 21, 1958) [Reelection]	Jun. 2016	Director, V.P. & Managing Officer, Division Manager of Chemical Business Div.	
3		Mar. 2018	Representative Director & Chairman of Hakuto Life Science Co., Ltd.	10,400
	Term of office: 5 years	Apr. 2018	Director, V.P. & Managing Officer, President of Chemical Solution Company of the Company	
		Apr. 2021	Director, V.P. & Executive Managing Officer, Supervisor over Chemical Solution Company (present)	

Candidate Number Number Candidate Birth Term of Office	of Brief History of	r, Position, Responsibility, and Status of Material Holding of Concurrent Positions	Number of Shares of the Company Owned by the Candidate
4 IReelecti Term of o 10 yea	ku 6, ) jun. 2015 ffice:	Joined the Company Division Manager of Corporate Administration Div., Manager of General Affairs Dept., and Chief of Isehara Technical Center Director & Vice President, Division Manager of Corporate Administration Div. and Manager of General Affairs Dept., Chief of Isehara Technical Center, and in charge of Branch Office (related to Administration) President (Representative Director) of Hakuto A&L Co., Ltd. (present) Director & Vice President, Division Manager of Corporate Administration Div. and Manager of General Affairs Dept., Chief of Isehara Technical Center, Branch Manager of General Affairs Dept., Chief of Isehara Technical Center, Branch Manager of Kansai Branch, and in charge of Branch Office (related to Administration) of the Company Director & Managing Officer, Division Manager of General Affairs Dept., Chief of Isehara Technical Center, Branch Manager of General Affairs Dept., Chief of Isehara Technical Center, Branch Manager of General Affairs Dept., Chief of Isehara Technical Center, Branch Manager of General Affairs Dept., Chief of Isehara Technical Center, Branch Manager of Kansai Branch, and in charge of Branch Office (related to Administration) Director, V.P. & Managing Officer, Division Manager of Corporate Administration Div., Manager of Human Resources Dept. and General Affairs Dept., Chief of Isehara Technical Center, and in charge of Branch Office (related to Administration) Director, V.P. & Managing Officer, Division Manager of Corporate Administration) Director, V.P. & Managing Officer, Division Manager of Corporate Administration) Director, V.P. & Managing Officer, Division Manager of Corporate Administration) Director, V.P. & Managing Officer, Division Manager of Corporate Administration Div., Manager of General Affairs Dept., Chief of Isehara Technical Center, and in charge of Branch Office (related to Administration) (present)	15,500

Candidate Number	Name (Date of Birth), Term of Office	Brief History,	, Position, Responsibility, and Status of Material Holding of Concurrent Positions	Number of Shares of the Company Owned by the Candidate
5	Tamaki Miyashita (Jan. 21, 1971) [Reelection] Term of office: 2 years	Apr. 2000 Jan. 2010 Apr. 2014 Oct. 2015 Sept. 2017 Apr. 2018 Apr. 2019 Jun. 2019 Apr. 2019 Apr. 2020 Apr. 2020	Joined the Company Manager of Third Sales Dept., Semiconductor Devices 1st Div. Deputy Managing Director of Hakuto Enterprises Ltd. Managing Director of Hakuto Enterprises Ltd. Deputy Division Manager of Electronic Equipment Div. of the Company Managing Officer, President of System Products Company, and Manager of Sales 3rd Dept. Managing Officer, President of System Products Company, and in charge of Greater China Equipment Business Promotion Director of San-Ei Giken Inc. (present) Director, V.P. & Managing Officer, President of System Products Company, and in charge of Greater China Equipment Business Promotion of the Company Director, V.P. & Managing Officer, President of System Products Company, and in charge of Overseas Business Operation Div. and Branch Manager of South Korea Branch, and in charge of Greater China Equipment Business Promotion	5,000

Candidate Number	Name (Date of Birth), Term of Office	Brief History,	Position, Responsibility, and Status of Material Holding of Concurrent Positions	Number of Shares of the Company Owned by the Candidate
		Apr. 2000	Joined the Company	
		Apr. 2013	Manager of First Sales Dept., Semiconductor Devices 2nd Div.	
		Oct. 2016	Manager of First Sales Dept., Device Solution Company	
	Yugo Ishishita (Oct. 6,	Apr. 2017	Deputy Division Manager of Overseas Business Operation Div. (in charge of ST Business) and Manager of First Sales Dept., Device Solution Company	
6	1971)	Apr. 2018	Managing Officer and President of Strategic Device Company	5,000
	[Reelection] Term of office: 1 year	Apr. 2020	Managing Officer, President of Strategic Device Company, and Division Manager of Semiconductor Devices Technology & Operation Center	
		Jun. 2020	Director, V.P. & Managing Officer, President of Strategic Device Company, President of Advanced Device Company, and Division Manager of Semiconductor Devices Technology & Operation Center (present)	
	Ichiro	Jun. 1986	Qualified Medical Doctor (U.S.)	
	Takayama	May 1990	Qualified Medical Doctor (Japan)	
	(Jan. 3, 1958)	Jun. 1990	Director of the Company	
7	1750)	Jun. 1996	Retired from Director	1,058,923
	[Reelection]	Jun. 2000	Director of the Company (present)	
	Term of office: 21 years		ч ,	

Candidate Number	Name (Date of Birth), Term of Office	Brief History,	Position, Responsibility, and Status of Material Holding of Concurrent Positions	Number of Shares of the Company Owned by the Candidate	
		Oct. 1979	Passed the Bar Examination		
	Keiji Kondo (Dec. 26,	Apr. 1984	Completed the training of a Legal Apprentice		
	1951)	Apr. 1984	Registered as an attorney (present)		
		Apr. 1984	Joined YUASA AND HARA		
	[Reelection] [External] [Independent]	Dec. 1996	Retired from YUASA AND HARA	-	
		Mar. 1997	Established Fukuda and Kondo Law Firm (present)		
8	Term of office: 7 years	Jun. 2014	External Director of the Company (present)		
Ũ		<significant c<="" td=""><td>concurrent positions outside the Company&gt;</td><td></td></significant>	concurrent positions outside the Company>		
		Joint represen	tation at Fukuda and Kondo Law Firm		
	Reason for no	omination as E	xternal Director and overview of the expected	l role, etc.:	
	Although Mr. Keiji Kondo has not been directly engaged in company management, he is familiar with corporate law in his capacity as an attorney and has extraordinary insight to govern corporate management, and is deemed appropriate to carry out the duties of an External Director. Therefore, his reappointment as an External Director is requested. In addition, if he is reelected, the Company plans for him to be involved in nominating officer candidates for the Company and determining remuneration, etc. for officers from an objective and neutral standpoint as a member of the Nomination and Remuneration Committee.				

Candidate Number	Name (Date of Birth), Term of Office	Brief History,	Position, Responsibility, and Status of Material Holding of Concurrent Positions	Number of Shares of the Company Owned by the Candidate
		Jun. 2006	Representative Director and Managing Executive Officer of Saitama Resona Bank, Limited	
		Jun. 2008	Director and Senior Managing Executive Officer of Resona Bank, Limited	
	Masahito Kamijo	Jun. 2009	Representative Director and President of Saitama Resona Bank, Limited	
	(Jul. 12, 1954)	Apr. 2014	Director and Chairman of Saitama Resona Bank, Limited	
	[Reelection]	Apr. 2015	Chairman of Resona Research Institute Co., Ltd.	-
	[External] [Independent]	Jun. 2015	External Director of the Company (present)	
9	Term of office: 6 years	Jun. 2016	External Director of Clarion Co., Ltd.	
		Jun. 2018	External Director, ZENKOKU HOSHO Co., Ltd. (present)	
		Mar. 2021	Outside Audit & Supervisory Board Member of MiraBiologics Inc. (present)	
Reason for nomination as External Director and overview of the expected role Mr. Masahito Kamijo had served as Representative Director and President of Saitama Bank, Limited and in other capacities that have allowed him to accumulate a we experience in company management. It is judged, therefore, that seeking his opinic advice on critical management issues would help promote proper decision making, reappointment as an External Director is requested. In addition, if he is reelected, the Co plans for him to be involved in nominating officer candidates for the Company and deter remuneration, etc. for officers from an objective and neutral standpoint as Chairperso Nomination and Remuneration Committee.				itama Resona a wealth of opinions and king, and his the Company d determining

Candidate Number	Name (Date of Birth), Term of Office	Brief History,	, Position, Responsibility, and Status of Material Holding of Concurrent Positions	Number of Shares of the Company Owned by the Candidate	
		Apr. 1991	Joined Daiwa Securities Co. Ltd.		
		Jul. 1994	Joined Daiwa Institute of Research Ltd.		
	Tomohiro Murata (Jun. 17, 1968) [New] [External]	Sept. 1996	Joined Morgan Stanley Japan Securities Co., Ltd.		
		Feb. 2009	Joined Frontier Management Inc.	_	
10		Jun. 2015	Outside Director of Yamaichi Electronics Co., Ltd. (present)		
	[Independent]	Jun. 2018	Executive Officer of Frontier Management Inc.		
			(present)		
	Reason for nomination as External Director and overview of the expected role, etc.:				
	Mr. Tomohiro Murata has a wealth of experience and considerable insight as a management consultant, and is expected to offer advice on management from an objective and neutral standpoint. Therefore, his appointment as a new External Director is requested.				

# Notes:

- 1. Mr. Tomohiro Murata is a new candidate for Director.
- 2. There are no special interests between the Company and each candidate.
- 3. Mr. Keiji Kondo, Mr. Masahito Kamijo and Mr. Tomohiro Murata are candidates for External Director.
- 4. Independence of External Director candidates

The Company appointed Mr. Keiji Kondo and Mr. Masahito Kamijo as Independent Officers as stipulated by provisions of Tokyo Stock Exchange, and filed the relevant notification with the TSE. If their reelection is approved, the Company will continue to appoint them as Independent Officers. In addition, if the election of Mr. Tomohiro Murata, a new candidate for Director, is approved, the Company plans to submit notification to the aforementioned exchange concerning his appointment as Independent Officer. Furthermore, Mr. Keiji Kondo, Mr. Masahito Kamijo and Mr. Tomohiro Murata satisfy the requirements for Independent Officers prescribed by the Tokyo Stock Exchange as well as the Company's independence requirements set forth in the "Independence Criteria for External Officers" (see p. 13).

5. Agreements limiting the liability of External Directors

Based on Article 427, Paragraph 1 of the Companies Act ("the Act"), the Company has entered into contracts with each Director (excluding Executive Directors) to limit liability for damages as stipulated in Article 423, Paragraph 1 of the Act, to the higher of ¥3 million or the minimum liability limit amount stipulated in Article 425, Paragraph 1 of the Act. Should the reappointment of Mr. Ichiro Takayama, Mr. Keiji Kondo and Mr. Masahito Kamijo and the appointment of Mr. Tomohiro Murata be approved, the Company will extend or enter into the above agreement with each of them.

6. Directors and officers liability insurance policy Based on Article 430-3, Paragraph 1 of the Companies Act, the Company has entered into a directors and officers liability insurance policy with an insurance company. The policy covers losses that may arise from an insured's assumption of liability incurred in the course of the performance of duties as a Director, or receipt of claims pertaining to the pursuit of such liability. Should each candidate assume the office of Director, each of them will be included as an insured in the insurance policy, and the Company plans to renew the said policy with the above details during their terms of office.

#### (Reference) Independence Criteria for External Officers

External Directors of the Company (hereinafter referred to as "External Officers") shall be determined to be independent if they do not fall under any of the following criteria:

- 1. A person whose major business partner is the Company (meaning a person who has received from the Company a payment equivalent to 2% or more of the annual consolidated net sales for the most recent fiscal year of that person) or an executive of that person;
- 2. A person is a major business partner of the Company (meaning a person who has paid to the Company a payment equivalent to 2% or more of the annual consolidated net sales for the most recent fiscal year of the Company) or an executive of that person;
- 3. A person who is a certified public accountant, tax accountant, attorney, judicial scrivener, patent attorney, consultant, etc., who receives money or other property from the Company in an amount of ¥10 million or more per year separately from compensation as an Officer of the Company (if the person who receives such property is an organization, such as a juridical person, association, etc., a person who belongs to an organization that receives property from the Company in an amount exceeding 2% of annual revenue of the organization);
- 4. A person belonging to the audit corporation that is the Accounting Auditor of the Company or its consolidated subsidiary who is in charge of providing audit services to the Company or its consolidated subsidiary;
- 5. An executive of a financial institution that is indispensable in financing of the Company to the extent the Company is dependent on the financial institution as the Company cannot find a substitute;
- 6. A major shareholder of the Company or its executive;
- 7. An executive of a company a major shareholder of which is the Company;
- 8. An executive of a company at which an Officer of the Company is serving as an External Officer;
- 9. A person who receives a donation of ¥10 million or more per year from the Company (if the person who receives such donation is an organization, such as a juridical person, association, etc., a person who belongs to an organization that receives donation from the Company in an amount exceeding 2% of annual revenue of the organization);
- 10. A person who has fallen under any of 1. through 9. above anytime during the last three (3) years;
- 11. A spouse or a relative within the second degree of kinship of any of the persons listed in 1. through 10. above (limited to important persons);
- 12. A spouse or a relative within the second degree of kinship of a Director, Executive Officer, Manager, or other employee (limited to important persons) of the Company or its subsidiary;
- 13. A spouse or a relative within the second degree of kinship of a person who has fallen under a Director, Executive Officer, Manager, or other employee (limited to important persons) of the Company or its subsidiary any time during the last three (3) years;
- 14. A person who has special circumstances other than those listed in 1. through 13. above that prevent him or her from performing the duties as an independent

External Officer, such as conflict of interest with general shareholders of the Company; or

15. A person whose total term of office as an External Officer at the Company has exceeded eight (8) years.

# Notes:

- 1. An "executive" is an executive director, an executive officer, or an officer or employee holding a similar position at a corporation or other organization.
- 2. A "major shareholder" is a person who holds shares that are equivalent of 10% or more of the total voting rights at the end of the most recent fiscal year.
- 3. An "important person" is an officer or employee who holds a position that is equivalent to or above the position of executive director, executive officer, or general manager of a division/department.

#### [Information on Exercise the Voting Rights]

Voting rights exercisable at a general meeting of shareholders are important rights of shareholders.

Shareholders are requested to exercise their voting rights after reviewing the "Reference Materials for the General Meeting of Shareholders" attached below.

You may exercise your voting rights by one of the following three methods.

#### By Attending the General Meeting of Shareholders

Please submit your Form for Exercising Voting Rights and present it at the reception desk.

#### Date & Time:

# Thursday, June 24, 2021 at 10:00 a.m.

## By Submitting the Form for Exercising Voting Rights by Mail

Please indicate "for" or "against" for agenda items shown on the enclosed Form for Exercising Voting Rights and return it to the Company.

Exercise Due Date:

No later than 5:30 p.m. on Wednesday, June 23, 2021

# By Exercising Voting Rights via the Internet

Enter your vote for agenda items according to the instructions on the next page.

# **Exercise Due Date:**

# No later than 5:30 p.m. on Wednesday, June 23, 2021

#### Procedures for Exercising Voting Rights via the Internet

- (1) If you exercise your voting rights both by mail and via the Internet, the voting via the Internet shall prevail. In the case of multiple voting via the Internet, the last voting shall prevail.
- (2) Shareholders may not be able to use the Voting Rights Exercise Site depending on their Internet environment, subscribed services, or the model of the device used.
- (3) To prevent unauthorized access by third parties other than shareholders and the alteration of shareholder votes, shareholders voting via the Internet will be asked to change their "Temporary Password" on the Voting Rights Exercise Site.
- (4) The shareholders are to bear any costs incurred for the access to the Voting Rights Exercise Site using a PC, smartphone, or mobile phone, such as Internet connection and telecommunication charges.

# e-Voting platform for institutional investors

Institutional investors who have applied in advance to use the e-Voting Platform for institutional investors run by ICJ, Inc. can cast their votes via this system instead of the Company's system for voting via the Internet, which is described above.



# [How to vote via the Internet]

# Exercising voting rights by scanning the QR Code

You can log in to the Voting Rights Exercise Site without entering the login ID and the temporary password provided on the Voting Rights Exercise Form.

1. Please scan the QR Code provided on the lower right of the Voting Rights Exercise Form using a smartphone, etc.

\* QR Code is a registered trademark of Denso Wave Incorporated.

Then, enter your vote for each proposal according to the instructions on the screen.
You can log in to the website using the QR Code only once.
If you intend to exercise your voting rights again to change your previous vote or exercise your voting rights without using the QR Code, please see "Exercising voting rights by entering login ID and temporary password" below.

# Exercising voting rights by entering login ID and temporary password

<Voting Rights Exercise Site URL> https://evote.tr.mufg.jp/

- 1. Please access the Voting Rights Exercise Site.
- 2. Enter the "login ID" and the "temporary password" provided on the Voting Right Exercise Form.
- **3.** Enter a new password.
- 4. Then, enter your vote for each proposal according to the instructions on the screen.

If you have any questions about the exercise of voting rights via the Internet, such as how to use a PC, smartphone, or mobile phone to vote, please call the help desk below.

Mitsubishi UFJ Trust and Banking Corporation, Corporate Agency Department (Helpdesk) Tel: 0120-173-027 Hours: 9:00 a.m.–9:00 p.m. (only in Japan, toll free)

The English translation is an abridged version of the original invitation notice in Japanese. In the event of discrepancy, the Japanese version shall prevail.